



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company Number **05213715**

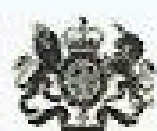
The Registrar of Companies for England and Wales, hereby certifies that

TESLA MODEL TEAM

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales.

Given at Companies House, Cardiff, on **24 August 2004**

The above information was communicated by electronic means and authenticated by the
Registrar of Companies under section 1115 of the Companies Act 1984



Companies House



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES